



**TOWN OF ROSETOWN
2022 BUDGET**

| | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|
| Total Revenues | 7,850,259.83 | 6,399,985.00 | 7,453,266.60 | 9,725,439.00 |
| Total Expenses | 5,467,835.92 | 6,243,133.00 | 5,708,509.92 | 6,440,493.00 |
| Annual CTF Repayment | | | 0.00 | 0.00 |
| Transfer from CTF | | | 0.00 | 0.00 |
| Transfer from Reserves | 0.00 | | 0.00 | 0.00 |
| Transfer from General | | | 0.00 | 0.00 |
| Transfer to Reserves | 0.00 | | 0.00 | 0.00 |
| Transfer From Surplus | | | 0.00 | 0.00 |
| TCA Purchases | | | 0.00 | 0.00 |
| Transfer to Allowances | 20,000.00 | | 0.00 | 0.00 |
| Long Term Debt Issued | | | 0.00 | 0.00 |
| OPERATING SURPLUS/DEFICIT | 2,362,423.91 | 156,852.00 | 1,744,756.68 | 3,284,946.00 |

General Government

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-------------------------------------|-------------|---------------------|---------------------|---------------------|---------------------|
| Gross Municipal Taxes | | | | | |
| Property Tax Levy | 410-100-100 | 3,012,105.26 | 2,975,845.00 | 3,217,379.97 | 2,972,529.00 |
| Infrastructure Levy | | 247,600.00 | 244,600.00 | - | 369,900.00 |
| Health Levy | | 0.00 | 0.00 | | 0.00 |
| Local Improvement Levy | 410-500-100 | 23,272.23 | 27,971.00 | 27,971.27 | 58,303.00 |
| Sub Total | | 3,282,977.49 | 3,248,416.00 | 3,245,351.24 | 3,400,732.00 |
| Compromises & Abatements | | | | | |
| Comp/Abatements - Property | 410-120-100 | -83,557.51 | -125,000.00 | -67,553.79 | -80,000.00 |
| Tax Discount-Property | 410-130-100 | -71,993.25 | -70,000.00 | -67,711.58 | -70,000.00 |
| Sub Total | | -155,550.76 | -195,000.00 | -135,265.37 | -150,000.00 |
| Grants In Lieu of Taxes | | | | | |
| Federal | 450-500-100 | 33,258.75 | 34,550.00 | 23,184.73 | 22,000.00 |
| Provincial | 450-600-100 | 24,491.56 | 24,900.00 | 21,188.87 | 20,000.00 |
| SPC Electrical | 450-610-100 | 153,585.97 | 150,000.00 | 155,603.91 | 155,000.00 |
| Sask Energy | 450-620-100 | 75,521.02 | 75,000.00 | 57,280.80 | 60,000.00 |
| Sub Total | | 286,857.30 | 284,450.00 | 257,258.31 | 257,000.00 |
| Grants/Transfers G/A | | | | | |
| Safe Start Prov. Grant | 450-105-100 | 146,212.00 | 0.00 | - | 0.00 |
| Revenue Sharing | 450-110-100 | 556,919.00 | 556,919.00 | 551,908.00 | 551,000.00 |
| New Deal Grant | 450-200-080 | 216,913.50 | 151,000.00 | 298,654.35 | 151,470.00 |
| Urban Highway Program | 450-310-100 | 3,320.00 | 3,000.00 | - | 0.00 |
| MEEP Prov. Grant | 450-350-100 | 352,278.00 | 0.00 | 5,000.00 | 0.00 |
| Sk. Housing Surplus | 480-170-100 | 2,092.44 | 0.00 | - | 0.00 |
| Local Grant - Assibility Grant | 450-400-050 | 0.00 | 0.00 | - | 0.00 |
| Sub Total | | 1,277,734.94 | 710,919.00 | 855,562.35 | 702,470.00 |
| Charges for Services | | | | | |
| Tax Certificates | 420-800-100 | 910.00 | 350.00 | 1,530.00 | 750.00 |
| Custom Work - Admin | 420-100-130 | 30.00 | 0.00 | - | 0.00 |
| Sales of Supplies - office | 420-200-200 | 98.83 | 50.00 | 60.00 | 50.00 |
| Sale of Supplies - Misc | 420-200-210 | 2,375.03 | 500.00 | 80.00 | 200.00 |
| Miscellaneous Revenue | 420-200-930 | 0.00 | 0.00 | 32,598.32 | 0.00 |
| Rentals - Building/Room | 420-300-100 | 0.00 | 0.00 | - | 0.00 |
| Leases - land | 420-300-105 | 6,535.00 | 5,500.00 | - | 0.00 |
| Permits - Building | 420-710-100 | 13,443.40 | 10,000.00 | 16,904.50 | 10,000.00 |
| General Office Services | 420-800-200 | 0.00 | 0.00 | 20.00 | 0.00 |
| Appeals Fee | 420-800-220 | 0.00 | 0.00 | - | 0.00 |
| M&D Development Levy | 430-200-100 | 0.00 | 0.00 | - | 0.00 |
| Land Sales - Gain/Loss | 460-500-100 | 0.00 | 0.00 | - | 0.00 |
| Donations | 480-150-100 | 18,118.98 | 10,000.00 | 44,424.48 | 10,000.00 |
| Wage Recovery | 480-150-175 | 0.00 | 200.00 | 992.46 | 200.00 |
| Infrastructure Cost Recovery | 480-150-200 | 0.00 | 0.00 | - | 0.00 |
| Other | 480-150-140 | 0.00 | 0.00 | - | 0.00 |
| History Books | 480-150-170 | 0.00 | 0.00 | - | 0.00 |
| | | 0.00 | 0.00 | - | 0.00 |
| Sub Total | | 41,511.24 | 26,600.00 | 96,609.76 | 21,200.00 |
| Int./Div./Comm./Tax Pen. | | | | | |
| Bank- Interest Revenue | 470-100-100 | 49,414.59 | 50,000.00 | 34,725.62 | 40,000.00 |
| Interest on A/R | 470-100-105 | 0.00 | 0.00 | 1,616.48 | 1,000.00 |
| Penalty on Tax Arrears | 410-400-110 | 28,935.12 | 15,000.00 | 10,182.26 | 15,000.00 |
| Sub Total | | 78,349.71 | 65,000.00 | 46,524.36 | 56,000.00 |
| Revenues | | 4,811,879.92 | 4,140,385.00 | 4,366,040.65 | 4,287,402.00 |

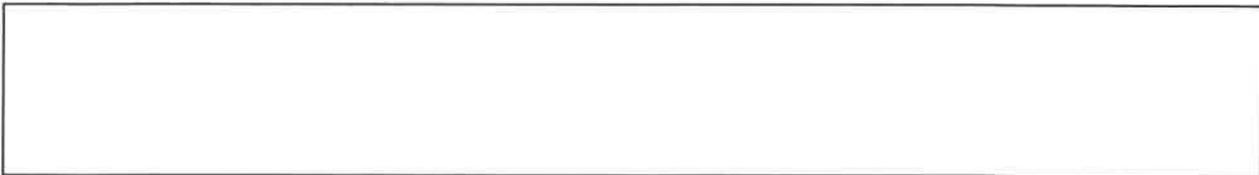


General Government

| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|---------------------------------|-------------|---------------------|---------------------|---------------------|---------------------|
| Council Indemnity | 510-110-110 | 60,280.29 | 62,000.00 | 60,135.30 | 62,000.00 |
| Council Remuneration Per Diem | 510-110-140 | 5,589.12 | 10,000.00 | 9,299.96 | 10,000.00 |
| Administration Wages | 510-110-230 | 202,860.91 | 227,000.00 | 198,723.10 | 231,175.00 |
| Per Diem - Other | 510-110-530 | 741.60 | 800.00 | 756.42 | 800.00 |
| Admin. Benefits | 510-130-230 | 50,624.38 | 50,000.00 | 49,756.32 | 50,000.00 |
| Council CPP Benefits | 510-130-231 | 3,028.74 | 3,100.00 | 4,886.98 | 3,100.00 |
| Workers Compensation | 510-130-234 | 8,086.03 | 8,500.00 | 19,203.00 | 10,000.00 |
| Employee Recognition | 510-150-530 | 3,272.08 | 3,500.00 | 3,939.83 | 3,500.00 |
| Contract - Legal | 510-200-110 | 60,521.03 | 80,000.00 | 33,609.08 | 100,000.00 |
| Audit/Accounting | 510-200-130 | 17,430.44 | 18,000.00 | 18,079.60 | 19,500.00 |
| Assessment - SAMA | 510-200-150 | 30,366.00 | 31,550.00 | 31,460.00 | 32,500.00 |
| Advertising | 510-200-170 | 5,117.10 | 6,000.00 | 3,463.55 | 6,000.00 |
| Council Travel | 510-210-120 | 900.62 | 3,000.00 | 517.25 | 3,000.00 |
| Council Miscellaneous | 510-210-160 | 833.89 | 3,000.00 | 5,139.57 | 3,000.00 |
| Admin Travel, Training & Meals | 510-210-170 | 1,873.50 | 4,000.00 | 754.02 | 4,000.00 |
| Entertainment of Dignitaries | 510-210-180 | 212.91 | 600.00 | - | 600.00 |
| Office Caretaking | 510-220-100 | 1,350.00 | 2,500.00 | 1,575.00 | 2,500.00 |
| Office Maintenance | 510-220-110 | 9,008.96 | 20,000.00 | 18,904.53 | 6,000.00 |
| Asset Management (NAMS) | 510-220-115 | 367.50 | 1,000.00 | 447.14 | 1,000.00 |
| Insurance | 510-230-100 | 27,784.79 | 30,000.00 | 36,842.45 | 42,000.00 |
| Membership/Subscription/Donatio | 510-240-100 | 7,806.88 | 7,500.00 | 5,933.33 | 7,500.00 |
| Conference Fees (SUMA) | 510-240-150 | 4,403.66 | 0.00 | - | 5,000.00 |
| Tax Enforcement | 510-260-100 | -271.85 | 500.00 | -941.91 | 100.00 |
| Elections | 510-260-150 | 7,407.29 | 2,000.00 | 106.32 | 5,000.00 |
| Building Inspections | 510-280-130 | 15,773.81 | 15,000.00 | 14,827.09 | 15,000.00 |
| Engineering Proposals | 510-280-150 | 15,347.29 | 15,000.00 | 32,323.22 | 15,000.00 |
| Bank Charges | 510-290-100 | 492.61 | 1,000.00 | 550.00 | 700.00 |
| Office Equip Lease | 510-290-200 | 17,855.46 | 19,000.00 | 21,668.58 | 23,000.00 |
| Office Heat | 510-300-110 | 2,752.16 | 3,500.00 | 2,275.36 | 3,500.00 |
| Office Power | 510-300-120 | 3,833.37 | 4,700.00 | 3,926.08 | 4,700.00 |
| Office Telephone | 510-300-140 | 8,129.87 | 8,600.00 | 9,346.82 | 10,000.00 |
| Postage | 510-400-110 | 13,217.63 | 15,000.00 | 14,873.08 | 15,000.00 |
| Office Stat. & Supplies | 510-410-140 | 29,400.82 | 20,000.00 | 16,240.91 | 15,000.00 |
| Miscellaneous Supplies | 510-410-160 | 529.47 | 0.00 | 1,368.85 | 0.00 |
| Janitor Supplies | 510-420-100 | 695.90 | 1,000.00 | 471.59 | 1,000.00 |
| General Government Misc. | 510-900-110 | 20,215.84 | 8,000.00 | 17,421.65 | 30,000.00 |
| Business Grants (new 2020) | 510-500-110 | 0.00 | 10,000.00 | 3,000.00 | 10,000.00 |
| Housing Deficit | 510-900-130 | 0.00 | 0.00 | 6,190.26 | 5,000.00 |
| Long Term Care | 550-600-180 | 0.00 | 0.00 | 0.00 | 0.00 |
| Grants - Other | 510-500-115 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| Office Equipment Capital | 510-600-140 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Land Imp. | 510-600-199 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Building | 510-600-299 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Mach & Equipment | 510-600-399 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Office & Info | 510-600-599 | 3,558.83 | 3,559.00 | 3,457.78 | 2,150.00 |
| Change in Non-Financial Assets | | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 641,398.93 | 698,909.00 | 675,532.11 | 758,325.00 |
| Surplus/Deficit | | 4,170,480.99 | 3,441,476.00 | 3,690,508.54 | 3,529,077.00 |

Protective - Fire Department

| Revenue | | Actual | Budget | Actual | Budget |
|----------------------------------|-------------|-------------------|--------------------|-------------------|--------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Fire Call Out Services | 420-400-300 | 111,931.52 | 80,000.00 | 117,143.19 | 80,000.00 |
| Fire Hall Rental | 420-400-400 | 3,000.00 | 3,000.00 | 6,000.00 | 3,000.00 |
| Donation Enbridge & PCCU | | | 0.00 | | 0.00 |
| RM's Funding for Truck | 480-150-102 | 56,000.00 | 0.00 | - | 0.00 |
| Sub Total | | 170,931.52 | 83,000.00 | 123,143.19 | 83,000.00 |
| | | | | | |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Remuneration-Fire Chief | 525-110-120 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 |
| Remuneration-Fire Department | 525-110-140 | 52,610.60 | 56,000.00 | 53,502.60 | 56,000.00 |
| EMS - 911 | 525-210-100 | 5,706.43 | 4,500.00 | 2,126.65 | 4,500.00 |
| Fire Contract Services | 525-210-110 | 1,200.00 | 4,500.00 | 1,200.00 | 4,500.00 |
| Fire Training, Travel/Meals | 525-220-100 | 1,798.37 | 2,000.00 | 1,330.70 | 7,000.00 |
| Fire - Insurance | 525-230-100 | 7,508.20 | 8,000.00 | 10,657.40 | 10,000.00 |
| Fire Cont Building Repair/Mtce. | 525-250-100 | 4,009.69 | 10,000.00 | 1,296.54 | 40,000.00 |
| Fire Cont RM Mtce. | 525-250-110 | 0.00 | 0.00 | - | 0.00 |
| Fire - Other | 525-260-100 | 4,089.76 | 500.00 | - | 500.00 |
| Fire Power | 525-300-110 | 2,785.81 | 3,500.00 | 2,234.65 | 3,500.00 |
| Fire Heat | 525-300-120 | 3,206.09 | 3,500.00 | 2,462.67 | 3,500.00 |
| Fire Telephone | 525-300-140 | 8,527.18 | 10,000.00 | 8,952.18 | 10,000.00 |
| Fire Department Office Supp | 525-420-100 | 1,034.94 | 1,500.00 | 1,122.63 | 1,500.00 |
| Fire vehicle/equip repair | 525-430-100 | 1,797.91 | 5,000.00 | 2,738.06 | 8,000.00 |
| Oil & Fuel | 525-430-110 | 3,204.53 | 3,000.00 | 2,044.88 | 4,000.00 |
| Fire RM Truck Fuel | 525-430-120 | 879.91 | 1,100.00 | 1,027.33 | 1,500.00 |
| Fire Department Supplies | 525-440-100 | 9,890.14 | 24,920.00 | 30,330.34 | 35,000.00 |
| Fire RM Truck Supplies | 525-440-110 | 1,739.07 | 4,000.00 | 1,759.33 | 4,000.00 |
| Fire Dept. Practice & Train | 525-450-100 | 0.00 | 0.00 | - | 0.00 |
| Capital | 525-600-120 | 0.00 | | - | |
| Amortization - Land Improv | 525-600-199 | 0.00 | 0.00 | | 0.00 |
| Amortization - Bldg/Improv | 525-600-299 | 0.00 | 0.00 | | 0.00 |
| Amortization - Machinery & Equip | 525-600-399 | 42,326.39 | 53,132.00 | 52,826.49 | 29,431.00 |
| | | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 159,315.02 | 202,152.00 | 182,612.45 | 229,931.00 |
| Surplus/Deficit | | 11,616.50 | -119,152.00 | -59,469.26 | -146,931.00 |



Protective Services

| Revenue | | Actual | Budget | Actual | Budget |
|------------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Donation - Alliance EMO | 480-150-100 | 0.00 | 0.00 | | 0.00 |
| Local Fines | 420-400-100 | 200.00 | 1,000.00 | - | 500.00 |
| Custom Work - Bylaw Enf | 420-100-110 | 193.75 | 1,000.00 | 25.00 | 500.00 |
| Fines | 420-400-110 | 25,953.77 | 25,000.00 | 22,742.65 | 20,000.00 |
| Pound Fees | 420-400-700 | 0.00 | 0.00 | - | 0.00 |
| Licenses - Business | 420-700-200 | 10,040.00 | 10,000.00 | 11,830.00 | 10,000.00 |
| License-Pets | 420-700-210 | 3,940.00 | 4,000.00 | 4,070.00 | 4,000.00 |
| Dog Fines | 420-900-100 | 0.00 | 200.00 | - | 200.00 |
| Sale of Vehicles - Gain/Loss | 460-210-400 | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 40,327.52 | 41,200.00 | 38,667.65 | 35,200.00 |
| | | | | | |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Bylaw Wages | 520-110-110 | 17,956.00 | 25,000.00 | 22,607.45 | 25,000.00 |
| Bylaw Custom Works | 520-110-115 | 385.00 | 1,000.00 | 317.24 | 500.00 |
| Bylaw Benefits | 520-120-110 | 1,226.79 | 2,000.00 | 2,041.42 | 2,200.00 |
| Bylaw Enforcement - Advert | 520-200-170 | 1,210.12 | 1,500.00 | 872.23 | 1,500.00 |
| Bylaw Training, Travel/meals | 520-220-100 | 0.00 | 500.00 | - | 500.00 |
| Bylaw Memberships | 520-240-100 | 0.00 | 0.00 | - | 0.00 |
| Bylaw Enforcement - Cell | 520-300-140 | 1,100.83 | 1,500.00 | 837.62 | 1,000.00 |
| Bylaw Vehicle Expense | 520-420-100 | 614.87 | 1,500.00 | 74.20 | 1,500.00 |
| Bylaw Fuel & Oil | 520-420-110 | 1,226.68 | 1,500.00 | 2,043.56 | 2,000.00 |
| Bylaw Insurance/Reg | 520-420-200 | 1,336.66 | 1,500.00 | 1,337.00 | 1,500.00 |
| Bylaw Supplies | 520-430-100 | 81.43 | 500.00 | 581.43 | 800.00 |
| Bylaw Court | 520-430-105 | 174.44 | 200.00 | - | 200.00 |
| RCMP Requisition | 520-210-110 | 190,831.83 | 195,000.00 | 195,953.25 | 250,000.00 |
| EMO Travel, Meals | 527-210-170 | 360.00 | 1,500.00 | 75.00 | 1,000.00 |
| EMO Telephones | 527-300-140 | 2,610.03 | 3,000.00 | 2,224.55 | 3,000.00 |
| EMO Mat & Supplies | 527-410-140 | 500.00 | 500.00 | 500.00 | 500.00 |
| Amortization - Bldgs/Impr | 520-600-299 | | | | |
| Amortization - Land Impr | 520-600-399 | 1,732.89 | 1,733.00 | 1,732.89 | 1,617.00 |
| | | 221,347.57 | 238,433.00 | 231,047.84 | 292,817.00 |
| Sub Total | | | | | |
| | Surplus/Deficit | -181,020.05 | -197,233.00 | -192,380.19 | -257,617.00 |



Transportation Services

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-----------------------------------|-------------------------|-------------------|-----------------|-------------------|-----------------|
| Custom Work | 420-100-100 | 611.60 | 1,500.00 | 515.00 | 1,500.00 |
| Sale of Gravel | 420-200-100 | 0.00 | 0.00 | | 0.00 |
| Development Levy | 430-200-100 | 0.00 | 0.00 | | 0.00 |
| Paving Local Improvement | 430-100-100 | 338,572.34 | 0.00 | 222,468.35 | 0.00 |
| Conditional - Prov - SGI | 450-340-100 | 0.00 | 0.00 | 14,874.00 | 0.00 |
| Sale of Machinery/Equip Gain/loss | 460-120-200 | 5,276.00 | 0.00 | 46,899.95 | 0.00 |
| Sale of Machinery/Equip Gain/loss | 460-210-400/460-210-500 | 0.00 | 0.00 | 5,276.00 | 0.00 |
| | | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 344,459.94 | 1,500.00 | 196,233.40 | 1,500.00 |

| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|----------------------------------|-------------|---------------------|---------------------|---------------------|---------------------|
| Superintendent Salaries | 530-110-120 | 82,577.04 | 86,400.00 | 89,714.79 | 90,000.00 |
| Machine Repair Salaries | 530-110-130 | 77,863.84 | 0.00 | 102,599.43 | 0.00 |
| Workshop Salaries (Foreman) | 530-110-160 | 36,306.65 | 78,400.00 | 81,371.14 | 77,000.00 |
| Street Maint. Salaries | 530-110-170 | 51,711.04 | 235,000.00 | 47,731.75 | 242,000.00 |
| Drainage Salaries | 530-110-180 | 31,577.39 | 0.00 | 17,480.46 | 0.00 |
| Sidewalk Maint & Repair Salaries | 530-110-190 | 0.00 | 0.00 | | 0.00 |
| Boulevard Salaries | 530-110-220 | 48,868.54 | 0.00 | 35,074.83 | 0.00 |
| Custom Work Salaries | 530-110-250 | 0.00 | 0.00 | | 0.00 |
| Snow Removal Salaries | 537-110-120 | 28,208.30 | 0.00 | 17,342.93 | 0.00 |
| Shop Benefits | 530-120-110 | 103,427.39 | 130,000.00 | 116,319.09 | 117,000.00 |
| Workers Compensation | 530-120-124 | 8,086.04 | 11,000.00 | 10,535.69 | 13,000.00 |
| Employee Incentives | 530-120-126 | 4,932.61 | 5,500.00 | 2,728.36 | 5,500.00 |
| Advertising | 530-200-170 | 152.40 | 0.00 | - | 0.00 |
| Training/Travel/Meals | 530-250-100 | 2,400.94 | 8,000.00 | 10,115.02 | 8,000.00 |
| Conference Registration | 530-250-110 | 0.00 | 0.00 | - | 0.00 |
| Vehicle Insurance/Registration | 530-260-100 | 29,037.64 | 36,000.00 | 28,054.05 | 31,500.00 |
| Workshop Repair | 530-260-110 | 275.29 | 3,000.00 | 3,785.38 | 43,000.00 |
| Sidewalk Prof. Contrac | 530-260-120 | 0.00 | 0.00 | | 0.00 |
| Street Prof. Contrac | 530-260-130 | 225,696.99 | 125,000.00 | 141,657.40 | 152,900.00 |
| Urban Forestry | 530-260-140 | 47,918.80 | 40,000.00 | 41,225.70 | 40,000.00 |
| Contract - Other Local Impr. | 530-210-140 | 0.00 | 0.00 | 91,448.37 | 0.00 |
| Drainage Ditch | 530-220-110 | 0.00 | 0.00 | | 0.00 |
| Shop Energy | 530-300-110 | 7,359.16 | 7,500.00 | 6,005.26 | 7,500.00 |
| Shop Power | 530-300-120 | 7,470.11 | 8,000.00 | 5,832.19 | 8,000.00 |
| Shop Telephone | 530-300-140 | 3,715.07 | 4,000.00 | 5,390.38 | 5,000.00 |
| Street Lights | 530-310-100 | 62,522.51 | 64,000.00 | 52,327.13 | 65,000.00 |
| Decorative Lighting | 530-320-100 | 0.00 | 500.00 | 84.80 | 500.00 |
| Workshop Materials | 530-400-110 | 9,925.36 | 10,000.00 | 9,291.14 | 10,000.00 |
| Sidewalk Repair Materials | 530-400-130 | 11,760.14 | 10,000.00 | 2,794.56 | 15,000.00 |
| Office Supplies | 530-400-150 | 0.00 | 500.00 | 287.02 | 2,500.00 |
| Shop Supply & Small Tools | 530-410-100 | 2,750.51 | 17,500.00 | 16,478.13 | 6,000.00 |
| Safety Equipment | 530-410-120 | 9,363.02 | 10,000.00 | 7,694.60 | 10,000.00 |
| Machine Repair | 530-420-100 | 58,876.55 | 80,000.00 | 53,292.19 | 50,000.00 |
| Shop Oil and Gas | 530-420-110 | 35,211.34 | 40,000.00 | 36,686.45 | 40,000.00 |
| Gravel | 530-440-100 | 19,450.21 | 25,000.00 | 17,698.71 | 25,000.00 |
| Street Sand | 530-440-110 | 6,788.58 | 7,500.00 | 7,999.84 | 7,500.00 |
| Drainage Materials | 530-450-100 | 19,721.71 | 20,000.00 | 4,837.39 | 15,000.00 |
| Street Maintenance Materials | 530-460-100 | 12,342.69 | 20,000.00 | 10,912.29 | 20,000.00 |
| Sign Materials | 530-470-100 | 1,959.83 | 3,000.00 | 17,665.49 | 4,000.00 |
| Decorative Lighting Supplies | 530-490-110 | 0.00 | 0.00 | 90.10 | 100.00 |
| Banners/Lighting Contractual | 530-490-120 | 212.00 | 200.00 | 225.25 | 200.00 |
| Capital - Paving Project | 530-600-150 | 0.00 | 0.00 | | 0.00 |
| Capital - Planning/Subdivision | 530-600-160 | 0.00 | 0.00 | | 0.00 |
| Amortization - Land Impr | 530-600-199 | 52,183.05 | 111,810.00 | 72,344.29 | 118,725.00 |
| Amortization-Machinery & Equip | 530-600-299 | 26,107.26 | 26,108.00 | 26,107.26 | 34,088.00 |
| Amortization - Maint. | 530-600-399 | 179,927.35 | 179,928.00 | 224,011.38 | 280,806.00 |
| Amortization-Snow Amortization | 537-600-199 | 2,884.48 | 2,885.00 | 2,884.48 | 1,995.00 |
| Amortization - Maint. Other | 530-600-299 | 0.00 | 0.00 | | 0.00 |
| Loan - Paving - 2021 | 210-700-300 | 0.00 | 0.00 | | 0.00 |
| Loan - Interest | 530-700-110 | 0.00 | 0.00 | - | 0.00 |
| Sub Total | | 1,309,571.83 | 1,406,731.00 | 1,418,124.72 | 1,546,814.00 |

Surplus/Deficit **-965,111.89 -1,405,231.00 -1,221,891.32 -1,545,314.00**



Public & Environment Health - Transfer Station

| Revenue | | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Transfer Stat. Fees (on bills) | 420-850-110 | 160,541.99 | 160,000.00 | 160,481.09 | 160,000.00 |
| Waste Collection Fees (tipping fee) | 420-850-120 | 123,846.11 | 130,000.00 | 126,948.51 | 130,000.00 |
| Transfer Station Grant | 450-115-100 | 22,835.48 | 25,000.00 | 22,835.48 | 25,000.00 |
| Multimaterial Stewardship Grant | 450-300-130 | 28,984.20 | 23,000.00 | 24,552.15 | 26,000.00 |
| Recycling Fees | 420-850-130 | 106,555.83 | 110,000.00 | 109,604.86 | 110,000.00 |
| Sub Total | | 442,763.61 | 448,000.00 | 444,422.09 | 451,000.00 |
| Expenses | | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
| Waste Disposal Salaries | 540-110-110 | 34,401.58 | 30,000.00 | 28,323.47 | 30,000.00 |
| Transfer Station Salaries | 540-110-115 | 39,587.52 | 42,300.00 | 41,936.64 | 41,600.00 |
| Transfer Stat. - Building Mtce. | 540-220-100 | 14,493.68 | 2,000.00 | 353.65 | 2,000.00 |
| Waste Collection/Disposal | 540-200-110 | 80,479.31 | 81,000.00 | 81,844.00 | 81,600.00 |
| Recycling Collection/Disposal | 540-200-115 | 65,312.85 | 90,000.00 | 56,873.29 | 90,000.00 |
| Transfer Stat. Contractual | 540-200-120 | 160,724.52 | 115,000.00 | 107,067.77 | 115,000.00 |
| Insurance/Vehicle Registration | 540-200-130 | 578.16 | 1,500.00 | 648.50 | 1,500.00 |
| Transfer Stat. Vehicle Maintenance | 540-200-135 | 100.65 | 2,000.00 | 175.95 | 1,000.00 |
| Paper Recycle bins | 540-210-300 | 0.00 | 0.00 | | 0.00 |
| Mosquito Control | 540-210-101 | 0.00 | 0.00 | - | 0.00 |
| Power | 540-300-120 | 1,847.17 | 2,200.00 | 1,371.68 | 2,200.00 |
| Telephone | 540-300-140 | 289.19 | 500.00 | 397.58 | 500.00 |
| Office Supplies | 540-400-115 | 1,332.67 | 1,500.00 | 1,636.18 | 1,500.00 |
| Waste Disposal Maint. & Supplies | 540-440-110 | 6,117.79 | 6,000.00 | 115.35 | 6,000.00 |
| Engineer Fees testing | 540-200-121 | 7,039.67 | 10,000.00 | 7,039.67 | 10,000.00 |
| Amortization - Land Improvements | 540-600-199 | 0.00 | 0.00 | | 0.00 |
| Amortization - Bldg/Improv | 540-600-299 | 36,573.44 | 36,574.00 | 36,573.44 | 36,574.00 |
| Amortization - Vehicles | 540-600-499 | 0.00 | 0.00 | | 0.00 |
| Amortization - Infrastructure | 540-600-699 | 0.00 | 0.00 | | 0.00 |
| | | 0.00 | | | |
| Sub Total | | 448,878.20 | 420,574.00 | 364,357.17 | 419,474.00 |
| Surplus/Deficit | | -6,114.59 | 27,426.00 | 80,064.92 | 31,526.00 |



Public & Environment Health - Municipal Clinic

| Revenue | | Actual | Budget | Actual | Budget |
|-------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Clinic Rental | 420-300-130 | 124,680.00 | 124,000.00 | 156,170.71 | 240,000.00 |
| Sub Total | | 124,680.00 | 124,000.00 | 156,170.71 | 240,000.00 |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Admin Salaries | 555-110-110 | 86,482.26 | 98,000.00 | 97,027.01 | 135,000.00 |
| Maint Salaries | 555-110-115 | 0.00 | 0.00 | | 0.00 |
| Admin. Benefits | 555-120-110 | 11,870.06 | 15,000.00 | 13,192.22 | 20,500.00 |
| Advertising | 555-200-170 | 0.00 | 500.00 | - | 500.00 |
| Training Travel Meals | 555-210-170 | 0.00 | 0.00 | - | 0.00 |
| Caretaking | 555-220-100 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 |
| Maint. Prof/Cont | 555-220-110 | 0.00 | 0.00 | 16.42 | 0.00 |
| Insurance | 555-230-100 | 124.00 | 200.00 | 250.00 | 500.00 |
| Membership & Sub | 555-240-100 | 0.00 | 200.00 | - | 200.00 |
| Leases and Agreements | 555-290-200 | 38,060.30 | 42,000.00 | 37,416.33 | 43,000.00 |
| Energy | 555-300-110 | 1,419.97 | 1,750.00 | 1,131.46 | 1,750.00 |
| Power | 555-300-120 | 4,401.65 | 5,000.00 | 4,955.08 | 5,000.00 |
| Telephone | 555-300-130 | 4,524.84 | 5,100.00 | 5,621.56 | 10,000.00 |
| Garbage/Recycle | 555-300-135 | 0.00 | 0.00 | - | 500.00 |
| Supplies | 555-410-100 | 799.34 | 2,800.00 | 1,850.09 | 5,000.00 |
| Medical Supplies | 555-410-101 | 7,242.25 | 7,500.00 | 5,238.44 | 15,000.00 |
| Medical Equipment | 555-410-110 | 224.70 | 3,000.00 | - | 3,000.00 |
| Office Equipment | 555-410-111 | 0.00 | 0.00 | 2,846.67 | 0.00 |
| Janitor Supplies | 555-420-100 | 827.96 | 1,000.00 | 1,243.14 | 2,500.00 |
| Bldg Maintenance | 555-420-110 | 0.00 | 500.00 | 157.14 | 0.00 |
| Doctor Recruitment | 550-200-125 | 4,900.00 | 5,000.00 | 4,900.00 | 0.00 |
| Amortization-Mach & Equipment | 555-600-399 | 1,844.40 | 1,850.00 | 1,844.40 | 1,850.00 |
| Sub Total | | 174,721.73 | 201,400.00 | 189,689.96 | 256,300.00 |
| Surplus/Deficit | | -50,041.73 | -77,400.00 | -33,519.25 | -16,300.00 |



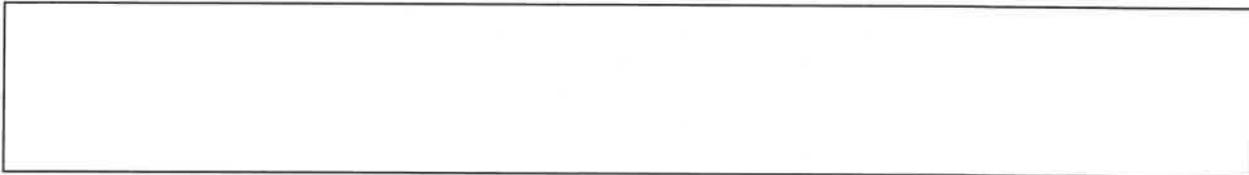
Health & Welfare - Orange Memories

| Revenue | | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|---------------------------------|-------------|-------------------|--------------------|--------------------|--------------------|
| | Account # | | | | |
| Orange Memories Recovery | | 500,000.00 | 0.00 | - | 0.00 |
| Orange Memories Donations | 480-150-195 | 855.00 | 0.00 | 3,325.00 | 0.00 |
| Sub Total | | 500,855.00 | 0.00 | 3,325.00 | 0.00 |
| Expenses | | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
| | Account # | | | | |
| PCH - Salaries | 557-110-100 | -1,453.66 | 0.00 | - | 0.00 |
| PCH - Building Repair | 557-220-100 | 38,577.00 | 0.00 | - | 0.00 |
| PCH - Grants & Contributions | 557-500-110 | 132,000.00 | 140,000.00 | 50,000.00 | 140,000.00 |
| PCH - Amort - Land Improvements | 557-600-199 | 116,118.26 | 117,929.00 | 117,934.07 | 117,929.00 |
| PCH - Interest | 557-700-110 | 0.00 | 0.00 | | 0.00 |
| Long Term Debt Interest | 510-710-110 | 86,260.09 | 81,673.00 | 81,672.28 | 76,883.00 |
| Sub Total | | 371,501.69 | 339,602.00 | 249,606.35 | 334,812.00 |
| | | 129,353.31 | -339,602.00 | -246,281.35 | -334,812.00 |



Public & Environment Health - Cemetery

| Revenue | | Actual | Budget | Actual | Budget |
|-----------------------------------|-------------|------------------|------------------|------------------|-------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Cemetery Fees | 420-600-100 | 10,197.34 | 12,000.00 | 10,725.00 | 10,000.00 |
| Plot Sales | 420-600-105 | 0.00 | 0.00 | - | 2,000.00 |
| Columbarium | 420-600-110 | 1,200.00 | 2,100.00 | 2,400.00 | 2,100.00 |
| Perpetual Care Transfer | 420-600-120 | 1,275.00 | 0.00 | 2,261.88 | 0.00 |
| Cemetery Donations | 480-150-130 | 1,552.00 | 0.00 | 2,077.00 | 0.00 |
| Transfer from Perpetual Care | 420-600-120 | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 14,224.34 | 14,100.00 | 17,463.88 | 14,100.00 |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Cemetery Wages PW | 550-110-110 | 3,748.36 | 3,000.00 | 6,027.03 | 3,000.00 |
| Cemetery Wages Rec | 550-110-115 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 |
| Cemetery Contractual | 550-200-110 | 234.33 | 1,500.00 | - | 1,500.00 |
| Cemetery Supplies | 550-400-110 | 647.09 | 5,000.00 | 1,081.99 | 5,000.00 |
| Cemetery Improvement | 550-900-110 | 607.62 | 0.00 | 607.62 | 25,000.00 |
| Transfer Cemetery Improvements Re | 590-110-100 | 0.00 | 2,100.00 | | 2,100.00 |
| Sub Total | | 8,737.40 | 15,100.00 | 11,216.64 | 40,100.00 |
| Surplus/Deficit | | 5,486.94 | -1,000.00 | 6,247.24 | -26,000.00 |



Planning & Development

| Revenue | | Actual | Budget | Actual | Budget |
|----------------------------------|-------------|------------------|------------------|-------------------|-------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Land Sales - Gain/Loss | 460-500-100 | 0.00 | 0.00 | 329,061.01 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 0.00 | 0.00 | 329,061.01 | 0.00 |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| CBD Contract Services | 560-110-110 | 0.00 | 0.00 | - | 0.00 |
| CBD Benefits | 560-120-110 | 0.00 | 0.00 | - | 0.00 |
| Other - Engineer Industrial Park | 560-200-110 | -566.00 | 0.00 | - | 0.00 |
| Advertising | 560-210-100 | 700.00 | 1,000.00 | 1,250.00 | 1,500.00 |
| Training, Travel & Meals | 560-210-120 | 0.00 | 0.00 | - | 0.00 |
| Membership/Subscription | 560-240-100 | 312.00 | 350.00 | 312.00 | 350.00 |
| Office & Project Supplies | 560-400-110 | 0.00 | 0.00 | - | 0.00 |
| Strat. Plan | 560-400-150 | 0.00 | 0.00 | - | 30,000.00 |
| Discretionary Funds | 560-410-100 | 0.00 | 0.00 | - | 0.00 |
| Town Owned Lots-Local Improvem. | 560-430-100 | 0.00 | 0.00 | - | 0.00 |
| Web Site Dev. & Maint. | 560-220-100 | 4,515.84 | 4,750.00 | 4,741.63 | 5,000.00 |
| Grants and Contributions | 560-500-110 | | 0.00 | | 0.00 |
| Sub Total | | 4,961.84 | 6,100.00 | 6,303.63 | 36,850.00 |
| Surplus/Deficit | | -4,961.84 | -6,100.00 | 322,757.38 | -36,850.00 |

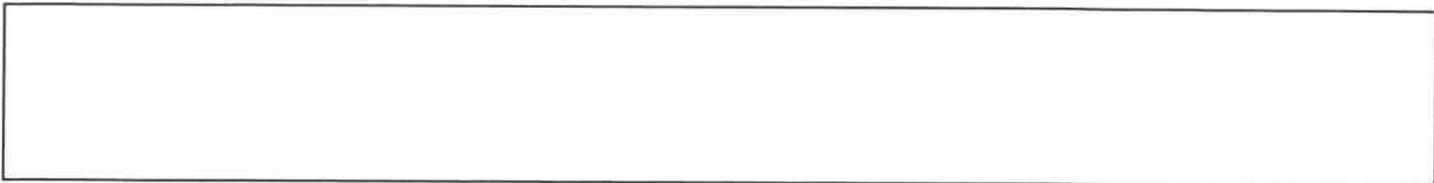


Recreation - Administration

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-----------------------------|-------------|------------------|------------------|------------------|------------------|
| Custom Work - Recreation | 420-100-120 | 0.00 | 0.00 | - | 0.00 |
| Operation Mania | 420-520-800 | 339.35 | 1,000.00 | - | 0.00 |
| Library Rentals | 420-530-100 | 2,114.33 | 3,000.00 | 4,752.95 | 3,500.00 |
| History Books | 420-530-300 | 0.00 | 0.00 | - | 0.00 |
| Regional Library | 450-350-110 | 14,413.76 | 11,000.00 | 11,213.76 | 11,000.00 |
| Recreational Grant-Curling | 450-355-100 | 0.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Regional Recreation Funding | 450-420-100 | 4,291.25 | 0.00 | 787.50 | 0.00 |
| Community Grant | 480-130-100 | 25,163.00 | 25,000.00 | 25,182.00 | 25,000.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 46,321.69 | 50,000.00 | 51,936.21 | 49,500.00 |

| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Wages - Recreation Director | 570-110-110 | 64,315.05 | 70,000.00 | 60,795.42 | 71,900.00 |
| Library Salaries | 570-110-160 | 32,991.25 | 34,000.00 | 32,127.05 | 30,000.00 |
| Archives Salaries | 570-110-165 | 4,055.14 | 5,500.00 | 6,654.07 | 5,500.00 |
| Archives & Library Benefits | 570-110-166 | 4,417.90 | 4,500.00 | 3,015.06 | 3,000.00 |
| Rec. Benefits | 570-120-110 | 46,519.66 | 55,000.00 | 44,788.69 | 52,000.00 |
| WCB | 570-120-180 | 8,086.03 | 8,500.00 | 7,725.00 | 8,500.00 |
| Rec. Employees Incentives | 570-120-190 | 1,218.36 | 2,000.00 | 1,819.27 | 2,000.00 |
| Advertising | 570-200-170 | 1,852.90 | 1,500.00 | 848.80 | 1,500.00 |
| Training/Travel/Meals | 570-220-100 | 1,167.44 | 6,000.00 | 12,810.95 | 6,000.00 |
| Library Insurance | 570-230-160 | 2,519.00 | 2,600.00 | 2,857.00 | 3,880.00 |
| Memberships & Subscriptions | 570-240-100 | 135.00 | 450.00 | 135.00 | 450.00 |
| Insurance/Vehicle Reg | 570-260-110 | 6,126.29 | 6,200.00 | 4,312.07 | 6,200.00 |
| Cont. Engineering | 570-280-101 | 8,033.68 | 0.00 | - | 0.00 |
| Library Requisition | 570-290-100 | 20,465.85 | 22,000.00 | 20,465.85 | 22,000.00 |
| Library Energy | 570-300-160 | 2,985.77 | 3,200.00 | 1,713.22 | 3,200.00 |
| Library Power | 570-310-160 | 3,666.32 | 4,200.00 | 2,862.86 | 4,200.00 |
| Office Supplies | 570-410-100 | 608.56 | 500.00 | 1,031.91 | 1,200.00 |
| Recreation Programs | 570-420-145 | 0.00 | 2,500.00 | 1,553.39 | 2,500.00 |
| Archive Expenses - Grant | 570-420-165 | 500.00 | 500.00 | 500.00 | 500.00 |
| Library Maint & Janitorial Supplies | 570-430-160 | 7,794.74 | 7,500.00 | 2,484.00 | 5,000.00 |
| Community Grant | 570-500-110 | 15,836.38 | 25,000.00 | 24,510.79 | 25,000.00 |
| Golf Course (2020-2022) | 570-500-120 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Kinsmen Bus Grant 2018-2022 | 570-500-170 | 4,710.22 | 5,000.00 | 4,650.22 | 5,000.00 |
| Curling Club Commitment | 570-500-180 | 0.00 | 20,000.00 | 16,964.57 | 20,000.00 |
| Grant Library | 570-500-130 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Land Improv | 570-600-199 | 112,409.08 | 121,008.00 | 121,007.83 | 118,725.00 |
| Amortization-Mach/Equip | 570-600-399 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Office & Inf | 570-600-599 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization - Vehicles | 570-600-499 | 0.00 | 0.00 | 0.00 | 0.00 |
| Amortization-Bldgs/Improv | 570-600-299 | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 360,414.62 | 417,658.00 | 385,633.02 | 408,255.00 |

| | | | | |
|------------------------|--------------------|--------------------|--------------------|--------------------|
| Surplus/Deficit | -314,092.93 | -367,658.00 | -333,696.81 | -358,755.00 |
|------------------------|--------------------|--------------------|--------------------|--------------------|



Recreation - Parks

| Revenue | | Actual | Budget | Actual | Budget |
|-----------------------------------|-------------|--------------------|--------------------|--------------------|--------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Sports Grounds Sponsorship | 420-520-700 | 0.00 | 0.00 | - | 0.00 |
| Walking Trail Donations | 480-150-135 | 392.00 | 0.00 | 402.00 | 0.00 |
| Sports Grounds-Diamond Rental | 480-150-180 | 500.00 | 1,000.00 | 50.00 | 1,000.00 |
| Playground Equipment Donations | 480-150-155 | 0.00 | 0.00 | 7,500.00 | 0.00 |
| Sale of Machinery/Equip Gain/loss | 460-250-500 | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 892.00 | 1,000.00 | 7,952.00 | 1,000.00 |
| | | | | | |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Parks Salaries | 570-110-180 | 89,896.64 | 105,500.00 | 83,736.32 | 91,500.00 |
| Rec. Playground Program Salaries | 570-110-190 | 0.00 | 16,000.00 | 8,955.25 | 16,000.00 |
| Parks & Blvd Prof/Cont | 570-210-120 | 0.00 | 0.00 | 800.60 | 0.00 |
| Sports & Playground Insurance | 570-230-125 | 1,779.00 | 1,800.00 | 922.00 | 1,800.00 |
| Splash Park Power | 570-310-180 | 1,552.91 | 2,000.00 | 1,532.56 | 1,600.00 |
| Sports & Playground Power | 570-310-140 | 419.93 | 700.00 | 356.17 | 700.00 |
| Tennis Court Power | 570-310-170 | 458.72 | 650.00 | 613.57 | 650.00 |
| Rose Garden Light | 570-310-175 | 441.53 | 600.00 | 369.78 | 600.00 |
| Sports & Playground Supplies | 570-420-140 | 6,790.34 | 19,900.00 | 17,461.58 | 8,000.00 |
| Baseball Committee Grant | 570-500-145 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| Walking Trail Supplies | 570-420-150 | 39.75 | 0.00 | - | 0.00 |
| Splash Park Chem. & Supplies | 570-420-155 | 0.00 | 0.00 | 6,417.33 | 7,500.00 |
| Parks Supplies | 570-420-160 | 31,411.86 | 22,000.00 | 7,045.67 | 14,500.00 |
| Sub Total | | 137,790.68 | 174,150.00 | 133,210.83 | 147,850.00 |
| Surplus/Deficit | | -136,898.68 | -173,150.00 | -125,258.83 | -146,850.00 |



Recreation - Swimming Pool

| Revenues | | Actual | Budget | Actual | Budget |
|-----------------------------------|------------------|----------------|------------------|-------------------|------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Swimming Pool Season Tickets | 420-500-310 | -316.00 | 8,000.00 | 0.00 | 8,000.00 |
| Swimming Pool Single Admission | 420-500-320 | 0.00 | 11,000.00 | - | 11,000.00 |
| Swimming Pool Lesson Registration | 420-500-330 | 0.00 | 16,000.00 | - | 16,000.00 |
| Swimming Pool Misc. | 420-500-340 | 0.00 | 1,700.00 | 1,500.00 | 1,700.00 |
| Swimming Pool Donations | 480-150-110 | 0.00 | 0.00 | 100,500.00 | 0.00 |
| Sub Total | | -316.00 | 36,700.00 | 102,000.00 | 36,700.00 |

| Expenses | | Actual | Budget | Actual | Budget |
|--------------------------------|------------------|-------------------|--------------------|------------------|--------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Swimming Pool Salaries | 570-110-130 | 0.00 | 65,000.00 | 17,918.23 | 70,000.00 |
| Pool Prof/Cont | 570-210-110 | 0.00 | 15,000.00 | - | 10,000.00 |
| Insurance | 570-230-120 | 4,101.00 | 4,200.00 | 4,380.00 | 5,400.00 |
| Energy | 570-300-130 | 919.68 | 8,500.00 | 1,652.82 | 8,500.00 |
| Power | 570-310-130 | 6,769.89 | 9,500.00 | 6,744.21 | 9,500.00 |
| Telephone | 570-330-130 | 533.22 | 1,000.00 | 720.05 | 800.00 |
| Swimming Pool Chemical | 570-420-130 | 540.00 | 8,000.00 | - | 8,000.00 |
| Program Supplies | 570-420-131 | 0.00 | 2,500.00 | 2,444.81 | 2,500.00 |
| Building Mat. & Supplies/tools | 570-430-130 | 2,738.36 | 40,000.00 | 33,175.83 | 40,000.00 |
| Sub Total | | 15,602.15 | 153,700.00 | 67,035.95 | 154,700.00 |
| | | -15,918.15 | -117,000.00 | 34,964.05 | -118,000.00 |

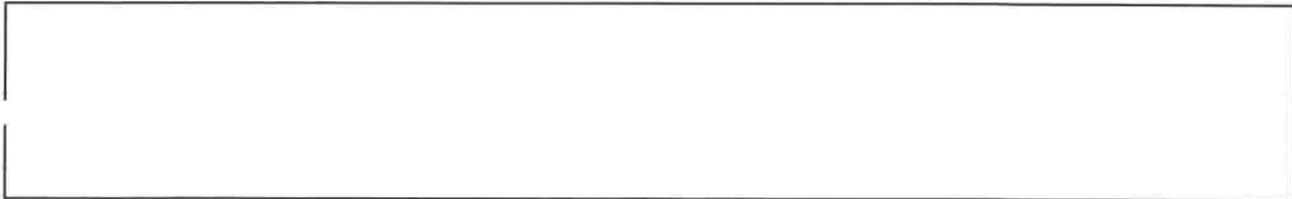


Recreation - Arena

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|---------------------------------|-------------|------------------|-------------------|-------------------|-------------------|
| Rec. Centre Fees - Skating Rink | 420-500-100 | 0.00 | 100.00 | - | 0.00 |
| Rink R.M.A.A. | 420-500-110 | 39,515.00 | 60,000.00 | 66,698.80 | 75,000.00 |
| Rink Figure Skating | 420-500-120 | 9,205.00 | 10,000.00 | 12,120.00 | 15,000.00 |
| Rink Hockey Rentals | 420-500-130 | 34,398.34 | 3,500.00 | 11,447.50 | 10,000.00 |
| Rink Rentals | 420-500-140 | 0.00 | 1,000.00 | 825.00 | 1,000.00 |
| Rink Concession | 420-500-150 | 2,480.00 | 2,500.00 | 1,640.00 | 2,500.00 |
| Rink Sponsorship | 420-500-155 | 15,600.00 | 15,600.00 | 15,600.00 | 15,600.00 |
| Olympia Advertising | 420-500-156 | 2,200.00 | 2,800.00 | 2,200.00 | 2,200.00 |
| Rink Misc. Revenue (Tables) | 420-500-160 | 855.00 | 1,000.00 | 720.00 | 1,000.00 |
| Arena Signage | 420-500-165 | 5,487.50 | 6,000.00 | 7,150.00 | 5,500.00 |
| Dressing Room Sponsorship | 420-500-170 | 5,200.00 | 6,000.00 | 6,000.00 | 5,500.00 |
| Grant - RM St. Andrews | 480-150-120 | 0.00 | 0.00 | | 200,000.00 |
| Rink Donations | 480-150-120 | 0.00 | 0.00 | - | 0.00 |
| Outdoor Rink Donations | 480-150-120 | 1,350.00 | 0.00 | 1,350.00 | 0.00 |
| Sale of Equipment | 460-120-200 | -46,899.95 | 0.00 | | 0.00 |
| Sub Total | | 69,390.89 | 108,500.00 | 125,751.30 | 333,300.00 |

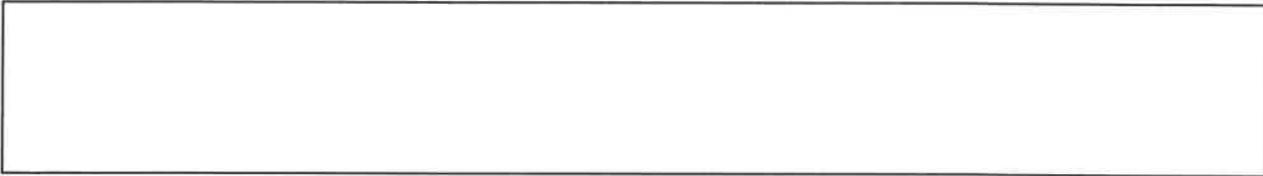
| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Rink Salaries | 570-110-120 | 78,005.33 | 100,000.00 | 91,455.61 | 91,500.00 |
| Rink Prof/Contr. | 570-210-100 | 25,260.29 | 25,000.00 | 20,007.66 | 48,000.00 |
| Arena Insurance | 570-230-110 | 21,358.00 | 24,000.00 | 25,029.00 | 30,100.00 |
| Energy | 570-300-110 | 28,308.89 | 29,000.00 | 17,362.41 | 30,000.00 |
| Power | 570-310-110 | 17,113.32 | 23,000.00 | 12,714.06 | 23,000.00 |
| Ice Plant Power | 570-310-115 | 20,483.21 | 25,000.00 | 16,647.14 | 25,000.00 |
| Rec. Telephone | 570-330-100 | 1,070.03 | 1200.00 | 1,510.80 | 1200.00 |
| Rink Telephone | 570-330-110 | 2,382.91 | 2,500.00 | 1,870.09 | 2,500.00 |
| Machine Repair | 570-420-100 | 17,127.63 | 15,000.00 | 15,223.48 | 16,000.00 |
| Fuel/Oil | 570-420-105 | 6,720.47 | 7,500.00 | 4,241.46 | 8,000.00 |
| Supplies (tables & Chairs replace) | 570-420-110 | 1,141.66 | 0.00 | 80.18 | 1,500.00 |
| Maintenance/Supplies | 570-430-110 | 42,564.93 | 39,000.00 | 28,888.79 | 25,000.00 |
| Curling rink Supplies | 570-430-120 | 0.00 | 0.00 | | 0.00 |
| Small Tools & Equipment | 570-430-190 | 9,627.47 | 3,000.00 | 1,604.82 | 3,000.00 |
| Safety Equipment | 570-430-170 | 3,004.06 | 2,800.00 | 2,013.71 | 2,800.00 |
| Sub Total | | 274,168.20 | 297,000.00 | 238,649.21 | 307,600.00 |

-204,777.31 -188,500.00 -112,897.91 25,700.00



Recreation - Tourism

| Revenue | | Actual | Budget | Actual | Budget |
|----------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Grants (includes Student) | 450-230-101 | 6,339.00 | 5,000.00 | 7216.00 | 5,000.00 |
| Advertising - Event Posters etc. | 425-100-100 | -266.66 | 0.00 | 0.00 | 0.00 |
| Sale of Supplies | 425-100-101 | 4,998.81 | 10,000.00 | 12695.65 | 12,000.00 |
| Mini Golf/Misc./Fundraiser | 425-100-102 | 0.00 | 1,000.00 | 0.00 | 0.00 |
| Mini Golf/Cruise Night/Misc. | 425-100-103 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 11,071.15 | 16,000.00 | 19,911.65 | 17,000.00 |
| | | | | | |
| Expenses | | Actual | Budget | Actual | Budget |
| | Account # | 2020 | 2021 | 2021 | 2022 |
| Tourism Salaries | 570-110-191 | 12,752.81 | 23,000.00 | 21424.62 | 23,000.00 |
| Tourism Benefits | 570-120-185 | 0.00 | 300.00 | | 300.00 |
| Training/Travel | 575-100-100 | 0.00 | 0.00 | 0.00 | 0.00 |
| Lease/Rent | 575-100-101 | 2,500.00 | 2,625.00 | 2625.00 | 2,625.00 |
| Utilities | 575-100-102 | 2,130.46 | 2,300.00 | 4105.10 | 3,400.00 |
| Building Mtce. | 575-100-103 | 1,609.29 | 1,500.00 | 582.52 | 1,000.00 |
| Advertising | 575-100-104 | 829.67 | 1,000.00 | 1057.00 | 1,000.00 |
| Supplies - Ice Cream/souvenirs | 575-100-105 | 2,181.36 | 3,000.00 | 6391.51 | 6,500.00 |
| Fundraiser | 575-100-106 | 0.00 | 0.00 | 0.00 | 0.00 |
| Office Supplies | 575-100-107 | 132.15 | 500.00 | 187.34 | 500.00 |
| Misc. Expenses | 575-100-108 | 0.00 | 200.00 | 365.09 | 5,500.00 |
| | | 0.00 | 0.00 | | 0.00 |
| | | 0.00 | 0.00 | | 0.00 |
| Sub Total | | 22,135.74 | 34,425.00 | 36,738.18 | 43,825.00 |
| Surplus/Deficit | | -11,064.59 | -18,425.00 | -16,826.53 | -26,825.00 |



Recreation - Civic Centre & Elks Hall

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-----------------------|-------------|------------------|-------------------|-------------------|------------------|
| Civic Centre Rentals | 420-500-400 | 72,304.54 | 80,000.00 | 85,506.63 | 80,000.00 |
| Elks Hall Rentals | 420-500-401 | 2,863.47 | 10,000.00 | 7,384.52 | 10,000.00 |
| Donations/Grants - RM | 480-150-101 | 1,337.00 | 25,000.00 | 26,302.00 | 0.00 |
| | | 0.00 | 0.00 | 0.00 | 0.00 |
| Sub Total | | 76,505.01 | 115,000.00 | 119,193.15 | 90,000.00 |

| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|-------------------------------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Wages | 570-110-192 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| Insurance - Civic Centre | 570-230-161 | 5,573.00 | 5,800.00 | 6,618.00 | 8,000.00 |
| Insurance - Elks Hall | 570-230-162 | 1,434.00 | 1,500.00 | 2,828.00 | 3,480.00 |
| Contract Maintenance - Civic Centre | 570-270-101 | 26,524.92 | 79,000.00 | 88,567.49 | 28,000.00 |
| Contract Maintenance - Elks Hall | 570-270-102 | 7,585.00 | 7,000.00 | 6,933.13 | 7,000.00 |
| Contract Repairs - Civic Centre | 570-270-103 | 19,573.79 | 7,000.00 | 14,637.39 | 7,000.00 |
| Contract Repairs - Elks Hall | 570-270-104 | 1,366.97 | 2,000.00 | 2,178.38 | 2,000.00 |
| Utilities - Civic Centre | 570-330-150 | 28,752.49 | 35,000.00 | 23,020.66 | 30,000.00 |
| Utilities - Elks Hall | 570-330-151 | 5,521.13 | 6,000.00 | 3,567.21 | 6,000.00 |
| Waste Collection | 570-410-101 | 1,661.77 | 2,000.00 | 648.60 | 2,000.00 |
| Bld Mtce Supplies - Civic Centre | 570-420-142 | 3,935.44 | 7,000.00 | 5,822.18 | 5,000.00 |
| Bld Mtce Supplies - Elks Hall | 570-420-143 | 56.78 | 1,500.00 | 571.73 | 1,500.00 |
| | | | 0.00 | | 0.00 |
| Sub Total | | 106,985.29 | 158,800.00 | 160,392.77 | 104,980.00 |
| | | -30,480.28 | -43,800.00 | -41,199.62 | -14,980.00 |

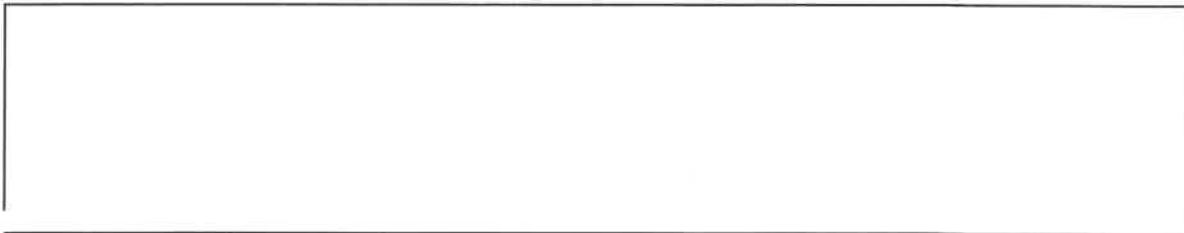


Water & Sewer

| Revenue | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|---------------------|-------------|---------------------|---------------------|---------------------|---------------------|
| Water Charges | 440-110-100 | 955,507.88 | 983,200.00 | 1,047,438.06 | 1,000,000.00 |
| Other Water Revenue | 440-190-900 | 23,723.22 | 25,000.00 | 59,604.48 | 25,000.00 |
| Sewer Charges | 440-220-100 | 213,442.14 | 208,800.00 | 241,352.17 | 240,000.00 |
| Lagoon Fees | 420-950-100 | 3,600.00 | 3,600.00 | 3,600.00 | 3,600.00 |
| ICIP Grant | 450-210-110 | 0.00 | 0.00 | | 2,817,137.00 |
| Sub Total | | 1,196,273.24 | 1,220,600.00 | 1,351,994.71 | 4,085,737.00 |

| Expenses | Account # | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|--------------------------------------|-------------|---------------------|---------------------|---------------------|---------------------|
| W&S Administration | 580-110-110 | 41,787.91 | 49,816.00 | 49,816.00 | 43,500.00 |
| Utility Maint. Salaries | 580-110-120 | 54,597.70 | 75,000.00 | 103,727.52 | 75,000.00 |
| Treatment Plant Salaries | 580-110-130 | 145,858.42 | 169,000.00 | 144,610.01 | 136,000.00 |
| Treatment Plant Benefits | 580-120-130 | 19,070.43 | 29,000.00 | 19,163.30 | 20,000.00 |
| Water Training/Travel/Meals | 580-230-100 | 0.00 | 5,000.00 | 1,105.31 | 5,000.00 |
| Water - Insurance | 580-240-100 | 22,351.00 | 23,500.00 | 26,314.00 | 31,600.00 |
| Maint. - Insurance/Vehicle Reg. | 580-240-110 | 1,337.71 | 1,500.00 | 1,338.06 | 1,500.00 |
| Water - Memberships/Subscriptions | 580-250-100 | 450.00 | 450.00 | 300.00 | 450.00 |
| Water - Cont. Repairs - Equipment | 580-285-120 | 9,930.65 | 5,000.00 | 1,894.65 | 5,000.00 |
| Wells Contractual | 580-285-130 | 5,937.18 | 7,000.00 | 7,172.48 | 8,650.00 |
| WTP Cont. Repairs | 580-285-140 | 87,823.26 | 48,500.00 | 46,349.65 | 63,500.00 |
| Water Laboratory Testing | 580-290-100 | 2,308.94 | 2,500.00 | 1,854.11 | 2,500.00 |
| Water - Other Contractual | 580-295-100 | 3,314.62 | 50,000.00 | 6,582.60 | 50,000.00 |
| Treatment Plant Energy | 580-300-110 | 11,979.92 | 15,000.00 | 11,743.93 | 15,000.00 |
| Treatment Plant EDR Power | 580-300-125 | 73,313.95 | 77,000.00 | 60,253.44 | 77,000.00 |
| Treatment Plant Telephone | 580-300-140 | 3,990.44 | 5,000.00 | 4,652.40 | 5,000.00 |
| Wells, Tower, Sewer Lifts Power/Ener | 580-300-150 | 56,022.18 | 57,000.00 | 46,431.93 | 57,000.00 |
| Water - Materials & Supplies | 580-430-100 | 31,986.78 | 110,000.00 | 91,972.25 | 117,000.00 |
| Wells Maintenance Supplies | 580-430-120 | 2,201.97 | 3,500.00 | 11,628.13 | 10,000.00 |
| Treatment Plant Maint. Supplies | 580-430-130 | 5,252.03 | 51,000.00 | 18,278.87 | 30,000.00 |
| Treatment Plant Vehicle Maint. | 580-430-135 | 1,425.69 | 1,500.00 | 1,551.80 | 2,000.00 |
| Water - Small Tools & Equipment | 580-440-110 | 38.17 | 1,000.00 | 99.70 | 1,000.00 |
| Treatment Plant Chemicals | 580-450-100 | 42,661.06 | 60,000.00 | 59,914.10 | 65,000.00 |
| Sanitary Insurance | 585-240-100 | 4,644.00 | 4,800.00 | 5,258.00 | 6,310.00 |
| Sanitary Sewer Analysis | 585-285-100 | 0.00 | 50,000.00 | 2,465.67 | 50,000.00 |
| Sewer Maint. Contrac | 585-285-120 | 27,272.00 | 20,000.00 | 85,187.76 | 30,000.00 |
| Sewer maint. Supplies | 585-430-100 | 23,753.98 | 29,000.00 | 20,217.12 | 29,000.00 |
| Water Amort - Bldgs/Impr&EngStr | 580-600-299 | 0.00 | 0.00 | | 0.00 |
| Water Amort - Machinery & Eqmt | 580-600-399 | 307,992.32 | 307,993.00 | 311,236.48 | 240,081.00 |
| Sewer Amort - Mach/Equip | 585-600-299 | 139,815.66 | 139,816.00 | 137,716.58 | 105,037.00 |
| Sewer Amort - Infrastructure | 585-600-699 | 0.00 | 0.00 | | 0.00 |
| Water - Other | 580-900-110 | 0.00 | 0.00 | | 0.00 |
| Long Term Loan Interest | 585-700-110 | 83,187.06 | 79,524.00 | 79,523.24 | 75,732.00 |
| Sub Total | | 1,210,305.03 | 1,478,399.00 | 1,358,359.09 | 1,357,860.00 |

| | | | | |
|------------------------|-------------------|--------------------|------------------|---------------------|
| Surplus/Deficit | -14,031.79 | -257,799.00 | -6,364.38 | 2,727,877.00 |
|------------------------|-------------------|--------------------|------------------|---------------------|



ACCRUAL STATEMENT

| | Actual 2020 | Budget 2021 | Actual 2021 | Budget 2022 |
|---|---------------------|---------------------|---------------------|----------------------------|
| TOTAL CASH SURPLUS/(DEFICIT) | 2,410,845.15 | 156,852.00 | 1,744,756.68 | 3,284,946.00 |
| LONG TERM DEBT: | | | | |
| Add: Long Term Debt Issued | 0.00 | 500,000.00 | 0.00 | 0.00 Loan & Local Improver |
| Less: Long Term Debt Repayment | 208,949.06 | 217,200.69 | 217,200.69 | 225,782.42 |
| MUNICIPAL RESERVES | | | | |
| Add: Operating fund Usage (local Impr.) | 0.00 | 0.00 | 0.00 | 0.00 |
| Add: Appropriated Fund Usage | -1,241,916.93 | 615,692.73 | -485,591.26 | 2,940,821.00 |
| TANGIBLE CAPITAL ASSET TRANSACTION | | | | |
| Less: Acquisiton of TCA | | | | |
| General Government | 0.00 | 0.00 | 0.00 | 0.00 |
| Protection - Policing | 0.00 | 0.00 | 0.00 | 0.00 |
| Protection - Fire | 126,306.05 | 0.00 | 0.00 | 0.00 |
| Transportation | 1,489,913.62 | 1,325,000.00 | 1,239,365.00 | 436,000.00 |
| Environ. Health | 0.00 | 0.00 | 0.00 | 0.00 |
| Public Health | 38,132.00 | 0.00 | 0.00 | 0.00 |
| Planning & Development | 0.00 | 483,000.00 | 0.00 | 800,000.00 |
| Recreation | 151,855.60 | 250,000.00 | 247,618.02 | 600,000.00 |
| Utilities | 0.00 | 50,000.00 | 0.00 | 5,195,900.00 |
| SUB TOTAL | 1,806,207.27 | 2,108,000.00 | 1,486,983.02 | 7,031,900.00 |
| Add: Amortization of TCA | | | | |
| General Government | 3,558.00 | 3,559.00 | 3,458.00 | 2,150.00 |
| Protection - Policing/Bylaw | 1,733.00 | 1,733.00 | 1,733.00 | 1,617.00 |
| Protection - Fire | 42,326.00 | 53,132.00 | 52,826.00 | 29,431.00 |
| Transportation | 261,103.00 | 320,731.24 | 419,794.00 | 435,614.00 |
| Environ. Health | 36,574.00 | 36,574.00 | 36,573.00 | 36,574.00 |
| Public Health | 6,092.00 | 6,092.00 | 6,092.00 | 1,850.00 |
| Planning & Development | 111,871.00 | 113,686.81 | 113,687.00 | 117,929.00 |
| Recreation | 112,408.00 | 121,007.75 | 121,008.00 | 118,725.00 |
| Utilities | 447,808.00 | 447,809.00 | 354,507.00 | 345,118.00 |
| SUB TOTAL | 1,023,473.00 | 1,104,324.80 | 1,109,678.00 | 1,089,008.00 |
| Less: Proceeds on disposal of TCA | | | | |
| Add: Gain on the disposal of TCA | 0.00 | 0.00 | 0.00 | |
| Add: Loss on the disposal of TCA | 0.00 | 0.00 | 0.00 | Balance TCA |
| Net of TCA transactions | -782,734.27 | -1,003,675.20 | -377,305.02 | -5,942,892.00 |
| Excess(Shortage) of Capital | 0.00 | 0.00 | 0.00 | |
| OTHER NON-FINANCIAL ASSET | | | | |
| Add: Acquisition of Supplies Inventory | 0.00 | 0.00 | 0.00 | |
| Add: Acquisition of Prepaid Expense | 0.00 | 0.00 | 0.00 | |
| Less: Consumption of supplies Inventory | 0.00 | 0.00 | 0.00 | |
| Less: Use of prepaid expenses | 0.00 | 0.00 | 0.00 | |
| Excess(shortage) of expenditures | 0.00 | 0.00 | 0.00 | |
| BUDGETED SURPLUS (DEFICIT) | 177,244.89 | 51,668.84 | 664,659.71 | 57,092.58 |
| WITH AMORTIZATION | | | | |

| <u>Capital 2022</u> | <u>PROPOSED</u> | <u>TOTAL</u> | <u>Transfers from Reserves</u> |
|--|-----------------|------------------------|--------------------------------|
| GENERAL GOVERNMENT: | \$ - | \$ - | |
| PROTECTIVE SERVICES; | \$ - | \$ - | |
| TRANSPORTATION: | | | |
| 2022 Flankage Street Paving | \$ 436,000.00 | | |
| Upgrade Grid - 14th St to Wheatland (what all is required here) | \$ - | | |
| | \$ - | | |
| | \$ - | | |
| | \$ - | | |
| | \$ - | \$ 436,000.00 | |
| ENVIRONI | \$ - | | |
| Plate Tamper (Cemetery) | \$ - | | |
| | | \$ - | |
| PLANNING | \$ - | | |
| Orange Memories | \$ 500,000.00 | | |
| Phase II Industrial Park - WIP | \$ 300,000.00 | \$ 800,000.00 | |
| RECREAT | | | |
| Arena Ice Plant | \$ 600,000.00 | \$ 600,000.00 | |
| WATER/SI | | | |
| Well #5 Building | \$ 20,000.00 | | |
| Lagoon Expansion | \$ 4,610,900.00 | | |
| Sewer Re-lining | \$ 350,000.00 | | |
| Water Tower Building | \$ 35,000.00 | | |
| Water Tower Repaint | \$ 180,000.00 | \$ 5,195,900.00 | |
| TOTAL INCLUDED IN BUD | | \$ 7,031,900.00 | _____ |